

Competency	Awareness	Practitioner	Coach
Implement Systems Thinking for Risk Analysis.	- Describe Systems Thinking and its value to Risk Management. - Describe the nodes and relationships within the Risk Right meta-model.	- Describe how the meta-model is used to derive templates and processes. - Lead others in applying the meta-model to complete Risk Analysis. - Complete the derived template to complete Risk Analysis.	- Tailor the embedded heatmap within the template to an organisation's needs. - Deliver coaching on the meta-model, process and completing the template within their teams.
Plan and complete stakeholder identification, mapping and collaboration.	- Describe the purpose and methods of stakeholder identification, mapping and collaboration. - Describe how to run effective meetings, from coordinating attendance, setting the agenda, keeping on track and on time, closing the meeting, avoiding confrontation, developing an inclusive environment to collect all perspectives, and writing notes.	- Develop stakeholder maps and RACI tables. - Coordinate, manage and lead stakeholder engagements, either with individuals or groups, to meet defined aims. - Conduct follow-up communication to ensure actions are understood and progress in delivering actions is measured.	- Define organisational processes for identifying, capturing and engaging with stakeholders. - Develop and implement stakeholder engagement strategies to manage complex networks where the delivery of response plans is dependent on those networks.
Identify organisational goals and objectives, and any Risk Events that could lead to Opportunities, Threats and/or Issues.	- Describe organisational goals and objectives, the difference between them, where they can be found and their importance. - Describe a Risk Event and its relevance. - Describe Trigger and Expiry Dates, and the importance of these to an organisation's programme management. - Describe Threats, Issues and Opportunities.	- Identify and define Threats, Issues and Opportunities to an organisation's goals and objectives. - Define Trigger and Expiry Dates. - Define and implement Response Plans that manage Issues, avoid Threats becoming Issues, minimise Threats/transform them into Opportunities, or maximise Opportunities.	Establish ontologies and taxonomies for an organisation's Risks.

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Plan, coordinate and/or deliver Impact Assessments.	Describe the importance and method of completing a Risk Assessment.	- Complete and lead others through the process of completing a Risk Assessment. - Interpret the definitions for likelihood, reputation and performance criteria for a range of scenarios. - Investigate and apply different sources of data to complete Risk Assessments.	- Establish and oversee investigations into Risk Assessment guidance and source data. - Select the most appropriate data sources to support Risk Assessments.
Coordinate and/or define Response Plans.	Describe the importance of Response Plans and the information they need to contain.	Develop and/or coordinate the development of Response Plans, ensuring they are SMART, and contain outcomes, activities, outputs, resources, scheduling, acceptance criteria and estimated measures of effectiveness in reducing uncertainty.	- Coach others in the development of commensurate Response Plans. - Prioritise and assure the delivery of Response Plans.
Plan, coordinate and/or deliver Risk Reviews, including analysing data.	Describe the importance and purpose of Risk Reviews, including suitable agenda items and the updates that should be made to Risks afterwards.	- Coordinate and manage Risk Reviews, to re-analyse Risks and measure progress delivering Response Actions. - Update Risks accordingly after Reviews. - Compile reports for leadership on any changes to the status of Risks.	- Define reporting dashboards to be used across the organisation. - Describe the links between Risk Right competencies and those from other professional institutions.
Identify, define and/or improve organisational processes for Risk Management.	Describe where the organisational processes for Risk Management can be found.	- Describe the organisational processes for Risk Management. - Identify and report any improvements to the organisation resulting from Reviews.	Define and implement organisational processes for Risk Management, data analysis and Improvement.